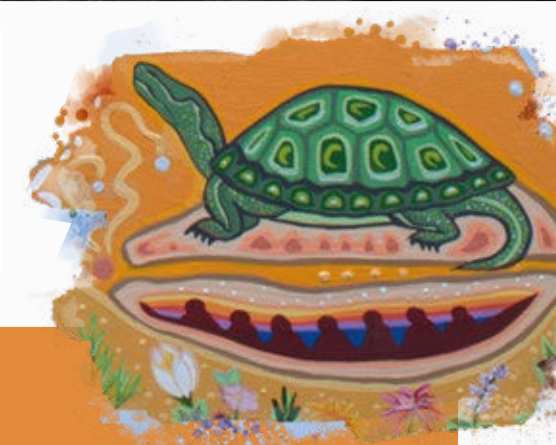




THE ARTIST CATHIE JAMIESON

Cathie Jamieson's work is rooted in her deep connection to the land and water of the Great Lakes. Inspired by their enduring spirit and interconnectedness, her art invites reflection on the balance between human life and the natural world. Drawing on animal and floral motifs as teachers and guides, Cathie's work reflects the virtues, responsibilities, and lessons carried through nature.

Grounded in stewardship and care, her practice documents community, transformation, and shared responsibility. Through symbolic borders, birchbark, water elements, and bold colour, her work captures moments of change, healing, and collective movement. More than artistic expression, her practice reflects a commitment to honouring pathways of change for present and future generations.



THE ART ARTIST STATEMENT

The Spirit of the Great Lakes 2026 is a visual reminder that all elements of life are connected. The birchbark border represents the trees as record keepers, bearing witness to how we live, grow, and build community on the land. Animal motifs, including the elk, moose, bear, wolf, beaver, loon, and turtle, symbolize living relatives who teach spiritual and social responsibility. Floral elements highlight plants that guide balance, health, and wellbeing. A water border reinforces water as a shared life source, connecting all beings, while birds act as messengers of place and spirit. The red and orange backgrounds signify collective movement, reflection, and transformation, past, present, and future, calling people to come together with intention and care.

Cathie Jamieson
2026

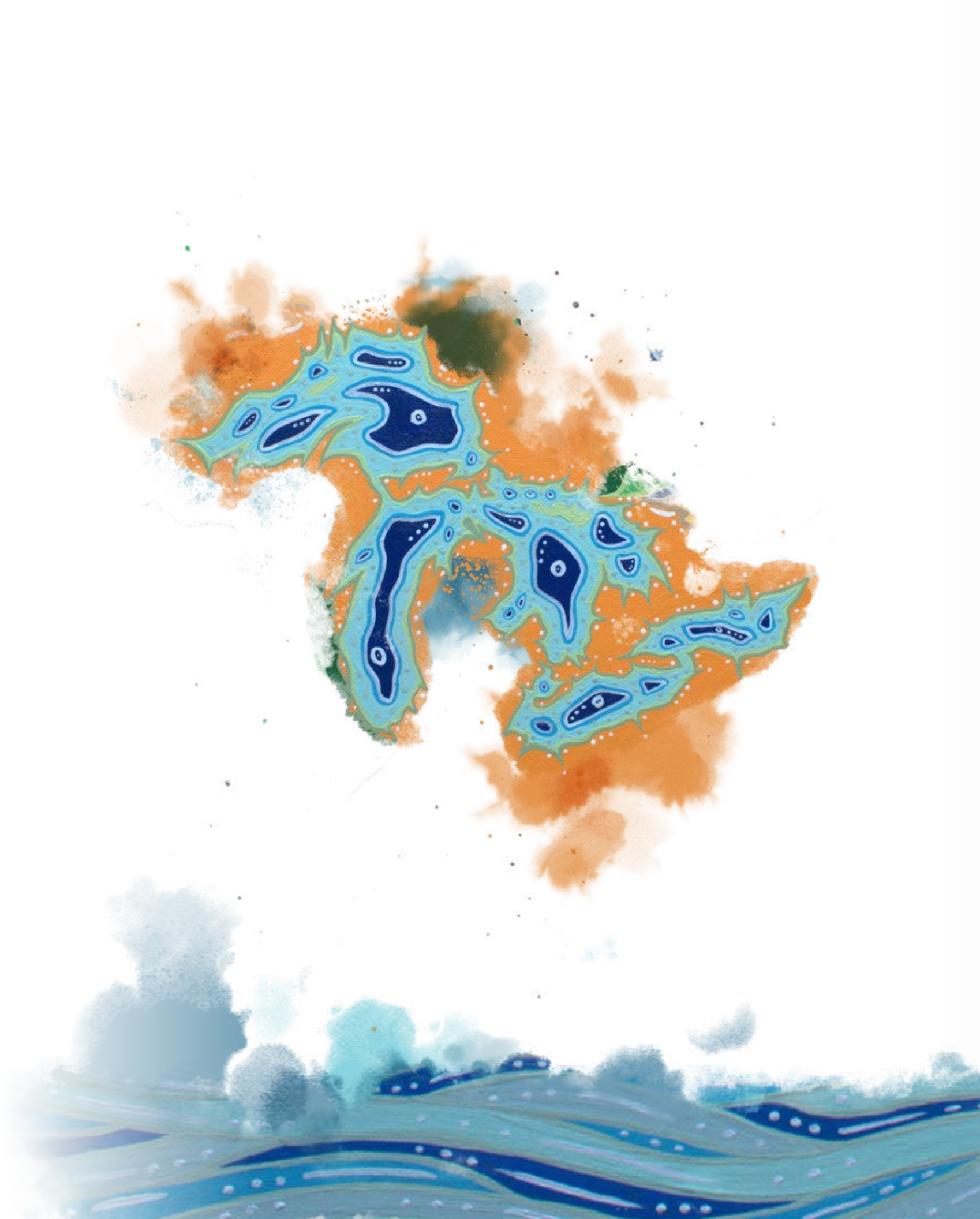


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LAND ACKNOWLEDGEMENT

HOPA Ports recognizes, with gratitude and respect, our presence on the traditional territories of the Haudenosaunee, Anishinaabe and Huron-Wendat Nations.

We acknowledge that HOPA's port lands are, in Hamilton and Niagara, situated on the treaty territory of the Mississaugas of the Credit First Nation, under the Between the Lakes Treaty and the Dish With One Spoon Wampum Agreement; and in Oshawa on the territory covered by the Williams Treaties.

We stand with our Indigenous neighbours in celebrating and protecting the lands and waters of the Great Lakes, and all they provide: life, resources, transportation and trade.

WHO WE ARE

HOPA Ports manages a connected network of ports and marine-industrial lands that help move the goods Ontario depends on, strengthening jobs, businesses, and economies.



By investing in modern infrastructure and responsible environmental practices, HOPA works alongside municipalities, tenants, and community partners to ensure port lands remain productive, sustainable, and well-integrated into the cities they serve. Across our growing port network, more than 1,400 acres of port land are home to over 180 companies, supporting approximately 40,000 jobs across Ontario that depend on marine trade and supply chains.

As one of Canada's 17 Port Authorities, HOPA is responsible for the Port of Hamilton, the Port of Oshawa, and marine-multimodal properties throughout the Niagara Region. We operate as a financially self-sufficient enterprise, generating revenue through shipping and real estate activities and reinvesting those funds directly back into ports and the communities where we operate.

Behind this work is a focused and highly skilled team of approximately 70 professionals who manage Ontario's most active port network. Our role goes beyond moving cargo; we work to balance economic growth with environmental stewardship, safety, and community well-being, ensuring our ports remain strong neighbours and long-term community assets.



A MESSAGE FROM THE CHAIR

Welcome to HOPA Ports' 2025 Sustainability Report. This report reflects a year defined by change, continued global uncertainty, and growing recognition of the importance of resilient, home-grown supply chains. Against that backdrop, HOPA Ports enters 2026 focused, confident, and optimistic about the role our ports play for Ontario and Canada.

As Chair of the HOPA Ports Board, I am proud to share how sustainability continues to guide our decisions and our direction. In a period marked by evolving trade dynamics, particularly across our southern border, this commitment provides stability and clarity. It ensures that HOPA remains a trusted steward of public port lands, a reliable partner to industry, and a constructive contributor to the communities we serve.

At HOPA Ports, sustainability is not separate from our business, it is integral to it. It informs how we invest, how we operate, and how we plan for the future. This approach strengthens our ability to adapt to uncertainty, support domestic industries, and advance infrastructure that serves long-term economic and environmental objectives.

The 2025 Sustainability Report highlights continued progress across our port network. It showcases targeted infrastructure investments, measurable actions to reduce greenhouse gas emissions, and ongoing collaboration with local community organizations. It also reflects continued momentum in the agri-food sector, with projects that reinforce Canada's processing capacity, support food security, and strengthen regional supply chains.

Looking ahead, the Board remains confident in HOPA Ports' direction. Our integrated Great Lakes port network, disciplined financial model, and strong partnerships position us well to navigate uncertainty while continuing to deliver a shared value.

We invite you to explore this report and to engage with us as we continue building a sustainable and resilient future for our ports, our communities, and the Great Lakes region.



Anne Waldes
Chair, Board of Directors
HOPA Ports

A MESSAGE FROM THE PRESIDENT & CEO

In 2025, evolving trade conditions, tariffs, and rising uncertainty, particularly affecting steel and other foundational industries, reinforced the importance of domestic capacity, diversified cargo and overseas trading partners, reliable infrastructure, and principled leadership. At HOPA Ports, we have met these challenges with integrity, discipline, and a long-term view, focused on what Canada needs now and into the future.

We take our responsibility as stewards of our port lands seriously. That stewardship extends across the marine, rail, and road networks that underpin our operations and support critical supply chains for industry, communities, and regions across Ontario and beyond.

Our focus, however, extends beyond individual ports. We continue to advance a broader strategy to build a more connected and resilient Great Lakes port network. Through targeted investments and emerging partnerships, including ongoing discussions with the City of Sault Ste. Marie, we are expanding capacity and exploring new trade opportunities. This integrated approach supports key sectors such as agri-food, minerals and mining, and construction materials, while strengthening Canada's industrial base and long-term trade competitiveness.

None of this progress would be possible without our people. I am deeply proud of the HOPA team, whose professionalism, expertise, and commitment consistently distinguish this organization, particularly in challenging conditions. Their work ensures HOPA leads with credibility and earns the trust of our partners, communities, and governments.

As we look toward 2026, we do so with confidence. Our strategy is sound, our values are clear, and our role within Canada's transportation system is well defined. HOPA Ports will continue to lead with integrity, invest with purpose, and work alongside our partners to ensure the Great Lakes-St. Lawrence Seaway System fully realizes its potential as a vital, sustainable engine of trade and economic resilience for Canada.



Ian Hamilton
President and
Chief Executive Officer
HOPA Ports

OUR VISION

HOPA's vision is to create and lead a sustainable, integrated port network on the Great Lakes to drive supply chain resilience.

OUR MISSION

At HOPA Ports, our mission is to be responsible stewards of the port land and their robust marine, road and rail networks. We create prosperity by facilitating commerce and providing sustainable solutions that offer value to our port communities and benefit to our stakeholders.

OUR VALUES

- A safe, empowered and positive team
- Collaboration to create long-term value
- Accountability for our decisions and our actions
- Respect & inclusivity
- Continuous improvement and learning

SUSTAINABILITY AT HOPA PORTS

SOCIAL SUSTAINABILITY

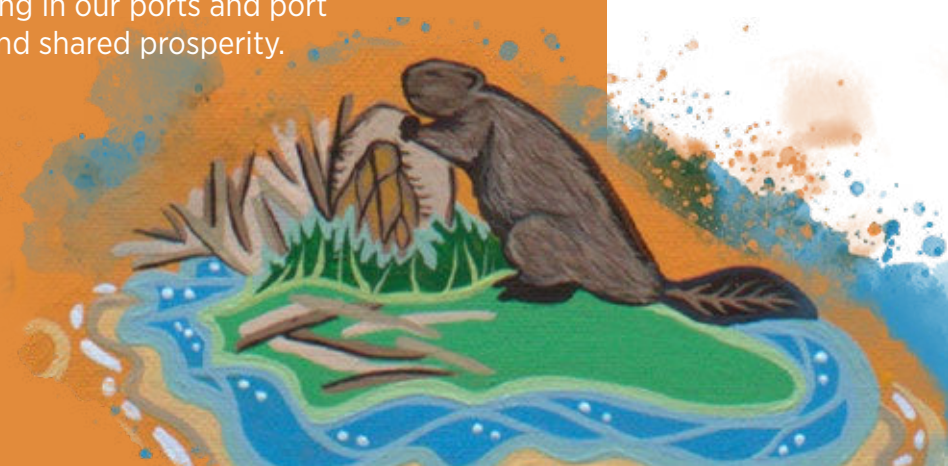
How we work with our communities, employees, and partners, operating safely, transparently, and with accountability.

ENVIRONMENTAL SUSTAINABILITY

How we protect land, air, and water; meeting or exceeding regulations and continuously reducing our environmental footprint.

FINANCIAL & ECONOMIC SUSTAINABILITY

How we remain financially strong, reinvesting in our ports and port cities while supporting economic growth and shared prosperity.

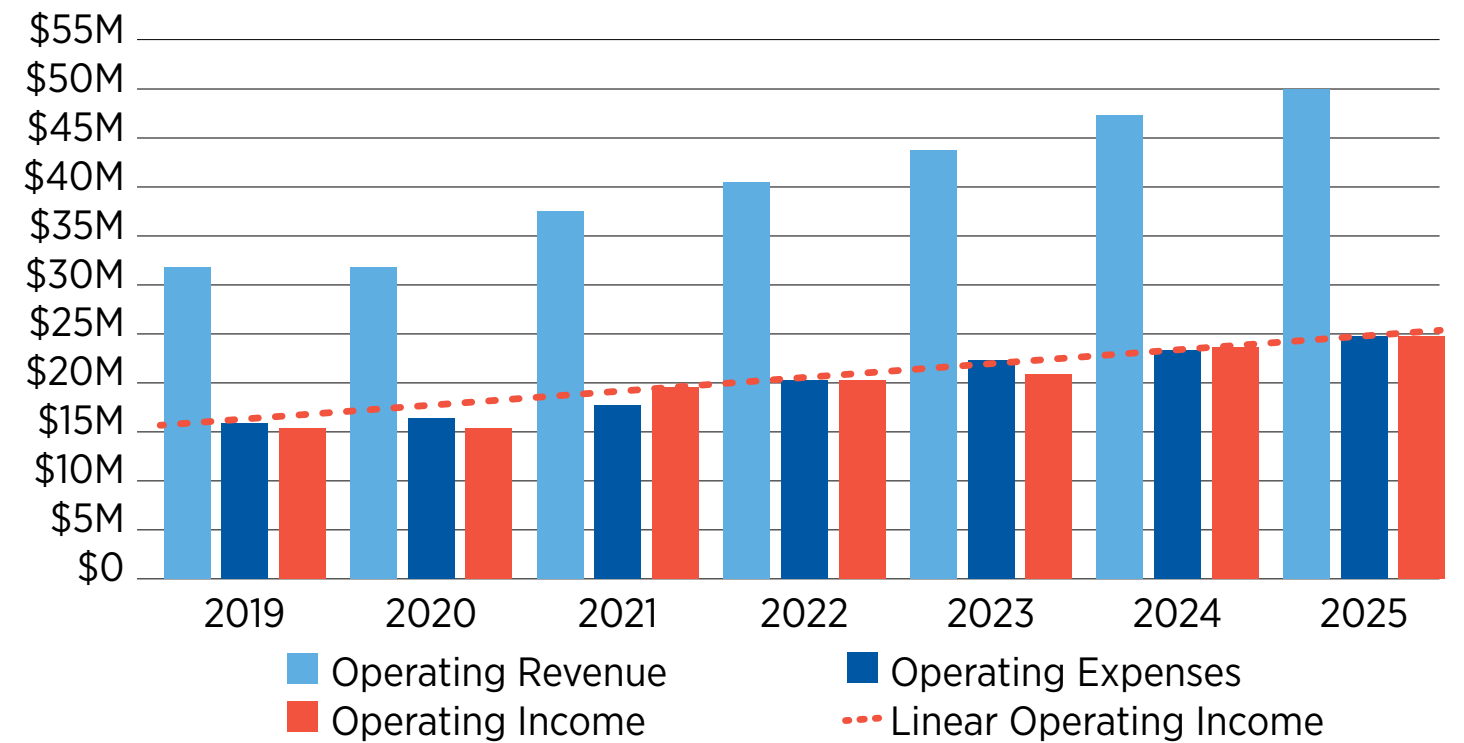


FINANCIAL AND ECONOMIC SUSTAINABILITY

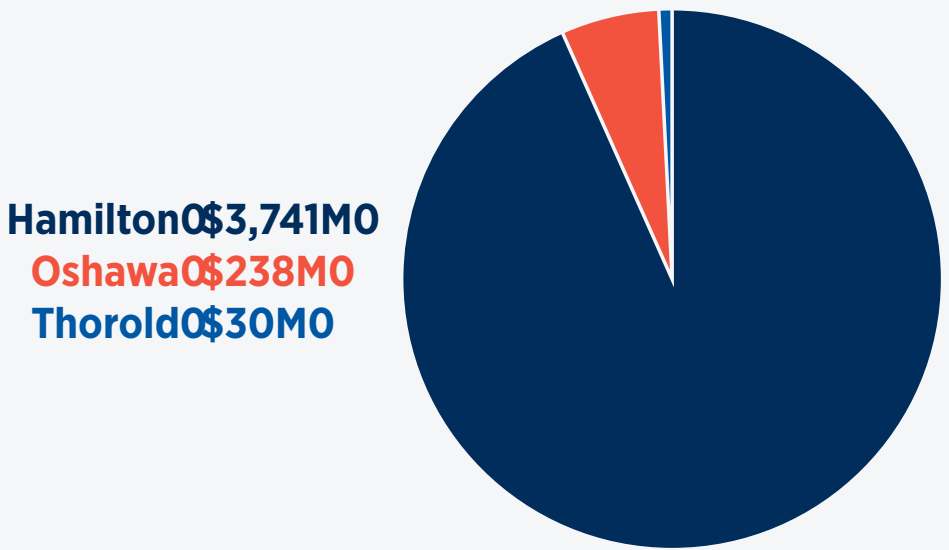
HOPA Ports is financially self-sustaining, with our operations funding the work we do.

This stability allows us to reinvest in port infrastructure, care for the lands and waters we manage, and deliver lasting economic benefits for the communities we serve.

Operating Revenue, Expenses and Income

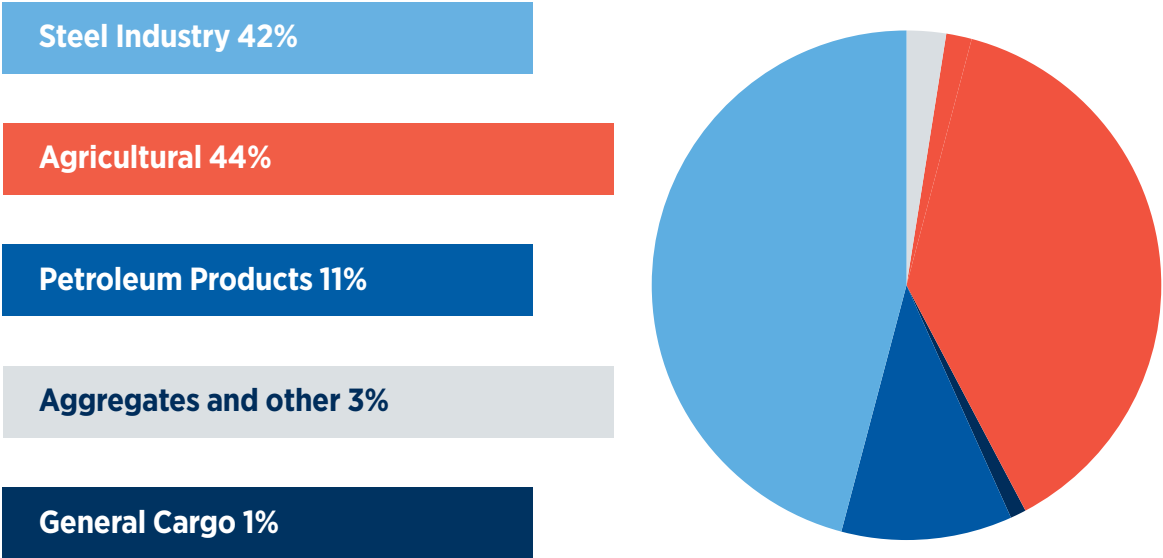


2025 Cargo Commercial Value by Location



PORT OF HAMILTON	PORT OF OSHAWA	THOROLD HUB
10.3 million MT of cargo	464,000 MT of cargo	116,500 MT of cargo
592 vessel calls in 2025	72 vessel calls in 2025	9 vessel calls in 2025
Value of cargo: \$3.74 Billion	Value of cargo: \$238 Million	Value of cargo: \$30 Million

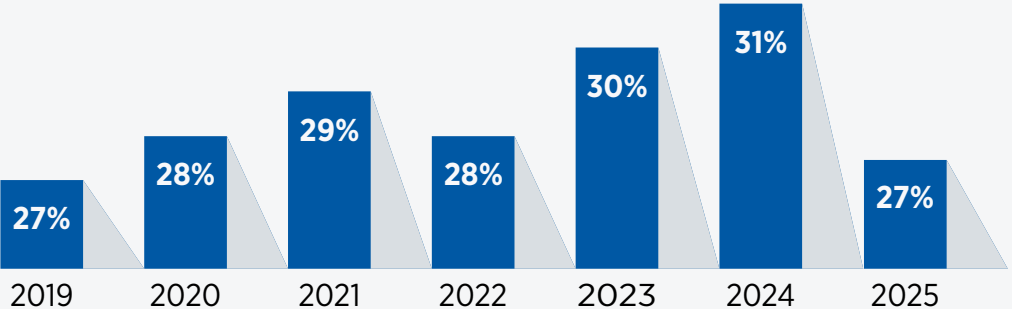
2025 Cargo Commercial Value by Industry Sector



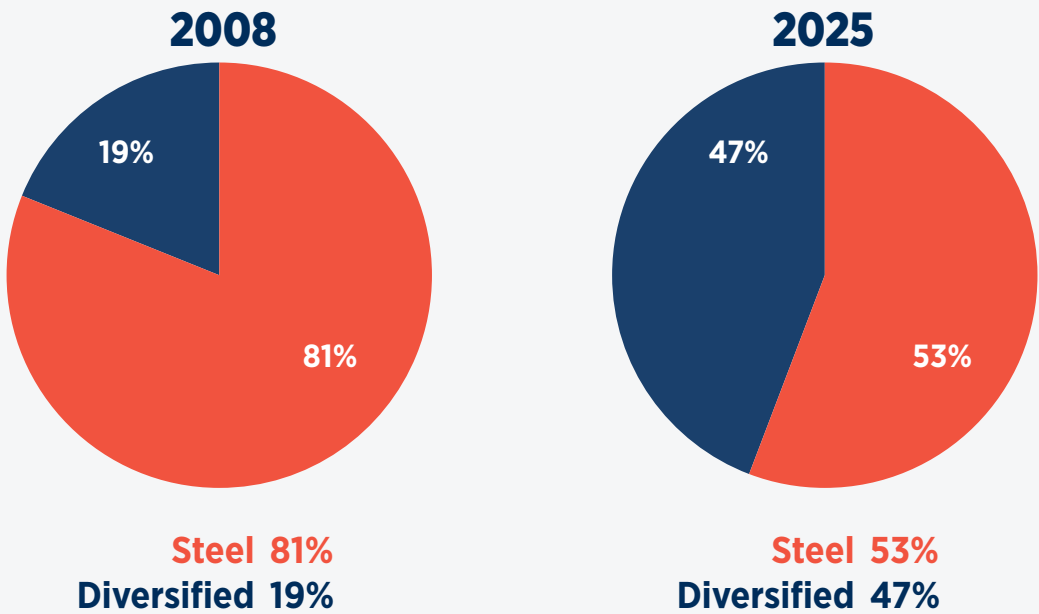
Since 2008, cargo at the Port of Hamilton has become significantly more diversified, with steel and steel products declining from 81% of total cargo in 2008 to 53% in 2025, while diversified cargo supporting manufacturing, construction, and food production, has grown from 19% to 47% of overall volumes for the same time period.

Cargo moving through HOPA's port network accounts for 30% of all traffic on the Great Lakes-St. Lawrence Seaway System, highlighting the essential role modern, trade-enabling infrastructure plays in powering Ontario's economy.

HOPA Cargo as a Proportion of Seaway Total



Port Cargo - Steel vs Diversified



CAPITAL INFRASTRUCTURE HIGHLIGHTS

In 2025, HOPA Ports invested approximately \$25 million in capital infrastructure across our port network, strengthening the assets that keep goods moving, support local jobs, and build long-term resilience for Ontario's economy. These projects reflect our commitment to maintaining safe, efficient, and sustainable port operations.

PORT OF HAMILTON

Pier 15: Sucro Can Rail Sidings & Electrical Distribution Upgrades

Installation of a new watermain system with enhanced sprinkler safety features and a dedicated masonry room; construction of 735 metres of CN-standard rail track, improved crossings, and sustainable geogrid-based excavation.

Pier 15: 204 Hillyard Street New Watermain

Replacement of sprinkler and water infrastructure; installation of a new perimeter PVC watermain with hydrants, adding heat-traced insulated sprinkler piping, constructing a masonry sprinkler room with lighting and heating, and updating sprinkler risers with new valves and monitoring switches.

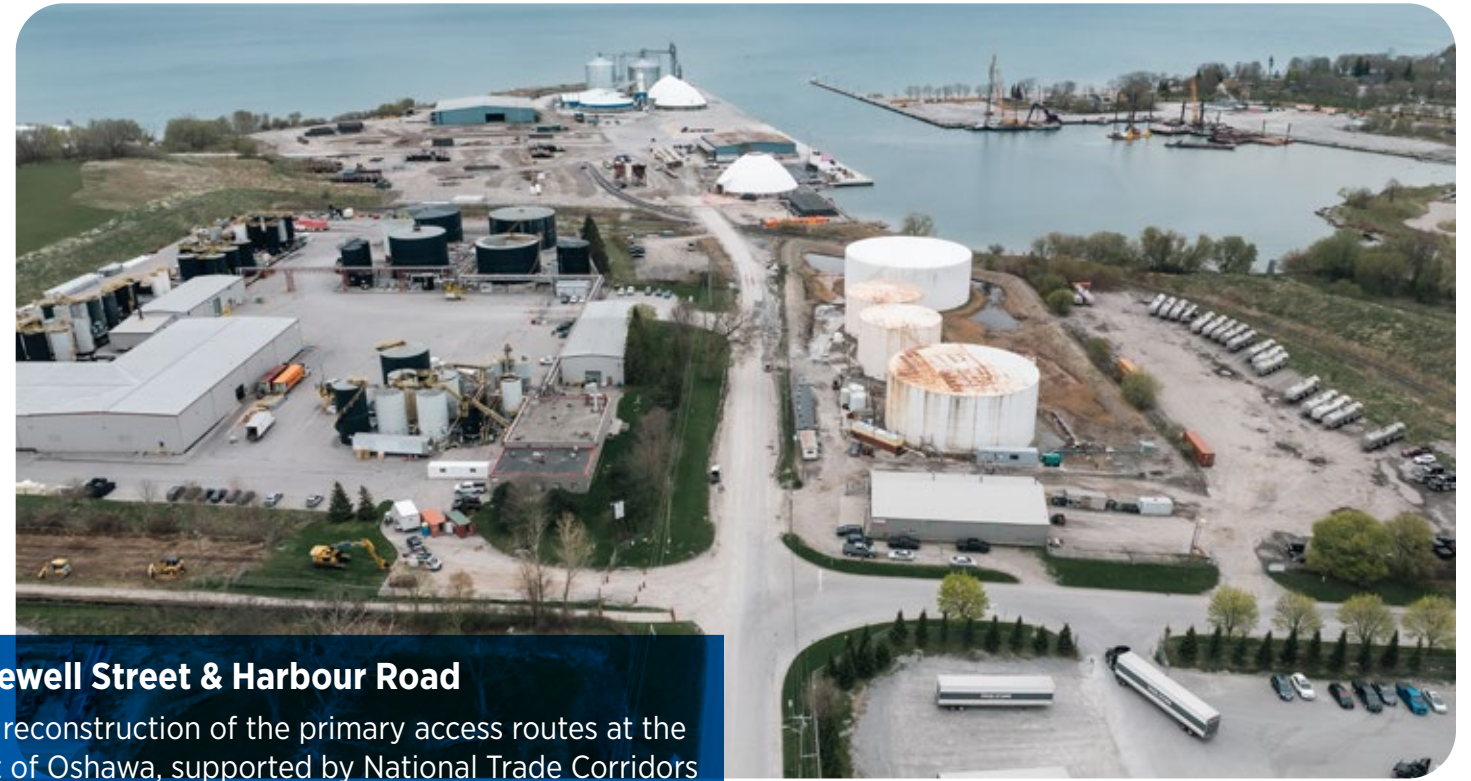
Pier 10: Gates and Shore Power

Installation of a paved entrance with access control gates, security features, automatic sliding and barrier-arm gates, underground duct banks for power and security, and new shore-power boxes.

1632 Burlington Street, Transformer and Switchgear Replacement

Four PCB-contaminated transformers and related components demolished and safely disposed of, with new low voltage switchboards installed.

PORT OF OSHAWA



Farewell Street & Harbour Road

The reconstruction of the primary access routes at the Port of Oshawa, supported by National Trade Corridors Fund (NTCF) and coordinated with regional partners, includes new roadways, stormwater, electrical, and security upgrades to ensure safe, dependable, and future-ready port operations.

North Dome Roof Replacement

Sollio's new lease for fertilizer storage in the North Dome included replacing the damaged roof with a durable KEE membrane, repairing the entrance structure, and extending the dome's service life by 10 to 20 years.

Wharf Repairs

Priority remediation work was completed including: fender and concrete repairs, barrier and emergency ladder replacements, and bollard removal, preserving the wharf's structural integrity and extending its lifespan.

East Wharf Dock Extension

The East Wharf was extended north by approximately 45 meters; engineered for heavy lifts and Seaway-Max vessels, and constructed for a 50-year lifespan with deep dredge depths and robust load capacity.

NIAGARA

170 Welland St Surfacing and Storm Water Management

A new stormwater management system, including a vegetative drainage swale, ditch inlet, oil grit separator, storm piping to the municipal system, and hot mix asphalt surfacing, was installed to enhance stormwater quality and support on-site bulk aggregate storage such as gravel and road salt.



HOPA PORTS INVESTS IN CANADIAN-MADE SOLUTIONS

HOPA Ports is reinforcing its commitment to Canadian infrastructure investment as it moves to 'Buy Canada' while investing in essential port infrastructure.

In response to global trade disruptions and their impacts on the Canadian economy, HOPA launched an initiative to maximize Canadian content in its capital investments, supporting its Strategic Plan and long-term sustainability goals. In 2025, HOPA began tracking Canadian and foreign content in its procurements to improve transparency. Of the \$39.8 million invested in completed capital projects, approximately 90% was spent on Canadian goods and services, supporting local businesses and supply chains, while known foreign content accounts for about 10%, primarily for specialized equipment or services not available domestically. Together, these efforts reflect HOPA's commitment to strengthening the Canadian economy while delivering best value and long-term sustainability.

For example, a recent collaboration with Calgary-based Guardian Telecom Ltd. to upgrade security gate intercoms at the Port of Hamilton reflects this approach, showing how local procurement can enhance port operations and contribute to economic resilience.

"The new Guardian Telecom intercoms offer improved clarity and functionality compared to the previous units," said Peter Hammerl, Director of IT at HOPA Ports. "We're pleased to work with a Canadian company whose products are engineered domestically, and early feedback from staff and visitors has been very positive."



"Our purchasing decisions balance value, safety, quality, and reliability, while prioritizing Canadian content, ethical sourcing, and environmentally responsible choices."

-Jonathan Wetselaar,
Director of Capital Projects

REIMAGINING INDUSTRIAL LANDS FOR A MORE RESILIENT ONTARIO

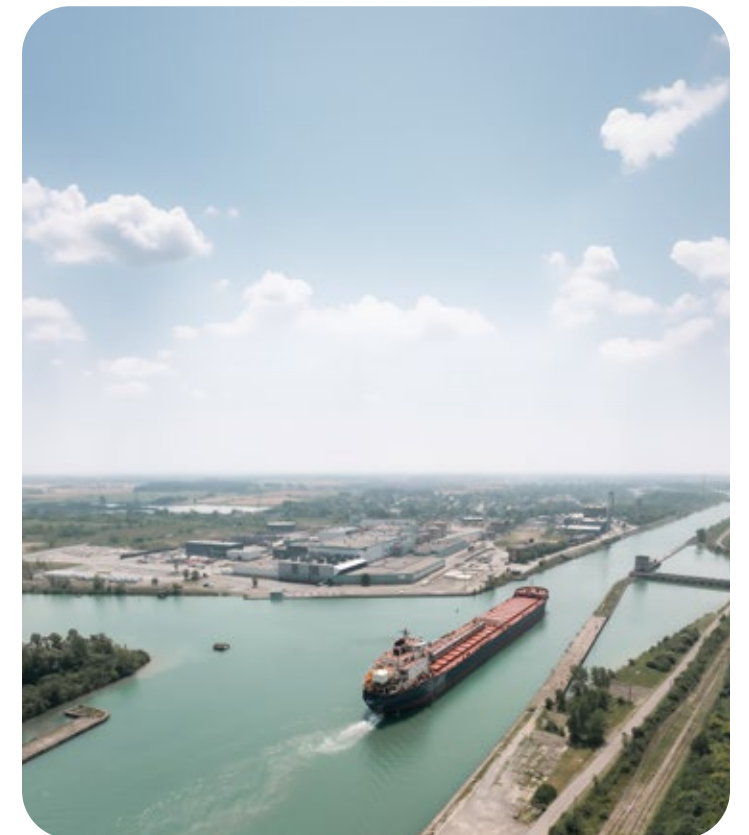
In the heart of Niagara, communities are recognizing there is opportunity to turn legacy industrial lands into vibrant drivers of sustainable economic growth. The renewed partnership between HOPA Ports and The BMI Group is an example of how collaboration and long-term vision can spark transformative growth.

Since 2019, HOPA Ports and the BMI Group have worked side by side to revitalize the former paper mill site in Thorold. Today, the site is known as Bioveld Niagara Multimodal Hub. It has become a national example of how brownfield redevelopment can support community sustainability, job creation, and supply chain resilience. The formal partnership between BMI Group and HOPA Ports was renewed in 2025 with a focus on future growth.

The transformation of the hub reflects a shared commitment to adaptive reuse, while reducing pressure on greenfield development. Through environmental remediation and infrastructure renewal, the site has been repositioned to serve modern manufacturing, clean technology, and logistics tenants.

Over 30 tenants call the 'Brownie' award-winning Bioveld Niagara Multimodal Hub home, including leading clean-tech firms that use shared infrastructure and partnerships to deliver global environmental solutions.

"With the right partners, we can reimagine legacy industrial lands to create jobs, attract investment, and build stronger supply chains."
-Paul Veldman, CEO, The BMI Group



"The Bioveld Niagara Multimodal Hub is proof that vision, speed, and strategic partnerships can deliver transformative results."
-Ian Hamilton,
President & CEO, HOPA Ports



STRENGTHENING HAMILTON'S ROLE IN CANADA'S SUPPLY CHAIN

The Port of Hamilton reached a significant milestone with federal approval for a new inland rail container operation, reinforcing its role as a strategic hub for goods movement in southern Ontario.

This development unlocks new capacity for Ontario's supply chain by enabling containers arriving at first ports of arrival such as Montreal, Halifax, Saint John, Vancouver, and Prince Rupert to be transferred by rail to the Port of Hamilton instead of being trucked long distances. The result is a more efficient, resilient routing option for importers and exporters, easing congestion at major gateways and on southern Ontario highways.

"This \$100-million rail transload, and infrastructure investment strengthens regional supply chains with secure, on-site CBSA inspection, bonded goods clearance, and value-added services," said Ian Hamilton, President and CEO of HOPA Ports. "This approval positions Hamilton as a strategic inland hub serving Ontario's industrial heartland and enhancing Canada's ability to move goods to global markets."

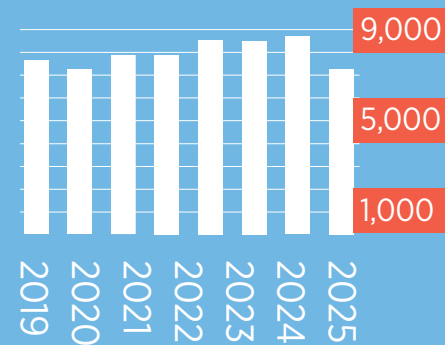
The rail terminal at Pier 18 builds on years of coordinated investment. The 55-acre site includes 15 acres dedicated to rail operations and 40 acres managed and developed by HOPA to support businesses benefiting from the facility.

"Container capacity in Hamilton has been advancing, and this milestone reinforces Hamilton's role as a dependable inland gateway serving manufacturers, exporters, and consumers across Ontario," said Amandeep Kaloti, CEO of Hamilton Container Terminal.

The inland rail terminal brings substantial economic benefits and delivers significant community value by removing hundreds of thousands of truck kilometres from southern Ontario highways each year, easing congestion and reducing greenhouse gas emissions.

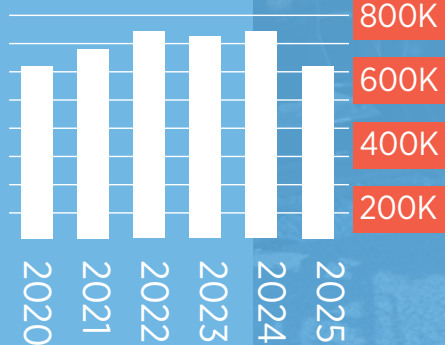
In 2025, a total of 7,280 rail cars moved 627,199 metric tonnes of cargo through through our port network.

HOPA Rail Car Count



Total rail cars:
7,280

HOPA Rail Cargo Tonnage (MT)



Total tonnage (MT):
627,199



A NATIONAL MILESTONE

COMPLETING SUCRO CAN'S NEWEST SUGAR REFINERY

In 2025, Sucro Can Sourcing and HOPA Ports marked a significant milestone for Canada's agri-food and manufacturing economy with the completion of the Sucro Can sugar refinery at Pier 15 in the Port of Hamilton.

The \$150 million CAD investment will deliver up to 1 million metric tonnes of annual refining capacity,, the equivalent of approximately 50 ocean-going vessels per year, at a time when sugar demand continues to rise while refining capacity across Canada and the United States has remained largely unchanged.

Ontario is at the heart of this demand. The province's food and beverage manufacturing sector is the third largest in North America, generating more than \$48 billion in annual manufacturing revenues and supporting over 45,000 food businesses and 104,000 jobs. With approximately 85% of sugar sold in Canada used by food manufacturers, consistent access to supply is essential to economic stability and growth.



By locating at the Port of Hamilton, Sucro Can placed the refinery within a day's drive of 142 million consumers, embedded in a well-established industrial and logistics hub. The site offers direct access to marine, rail, and highway transportation, supporting efficient inbound shipments and reliable distribution across Ontario, Quebec, and the U.S. Midwest.

"The completion of the Sucro Can refinery shows how strategic investment in infrastructure can strengthen Canada's competitiveness," said Ian Hamilton, President & CEO of HOPA Ports.

For Sucro Can, the refinery reflects a long-term commitment to meeting growing demand while increasing competition and choice for customers.

"Seeing this refinery come to completion is a moment of pride for our team," said Jonathan Taylor, Founder and CEO of Sucro Can Sourcing. "Sugar markets in Canada and the United States continue to grow steadily, and this facility allows us to meet that demand with a reliable, Canadian-based alternative. By investing here in Hamilton, we're creating local jobs, strengthening supply chains, and giving food manufacturers greater certainty and choice as they plan for the future."

The facility is expected to create 15-20 new jobs in its first two years, increasing to 50-60 skilled positions over the following three to five years, supporting workforce growth in the region.



STRENGTHENING HAMILTON'S ROLE AS A GLOBAL AGRI-FOOD HUB

The completion of Parrish & Heimbecker's (P&H) expansion at the Port of Hamilton serves up a fresh batch of opportunity for the city's working waterfront and its rising agri-food cluster. This project is the perfect recipe, combining a longstanding partnership between P&H and HOPA, carefully measured infrastructure investment, and a dash of shared vision to advance food security, economic growth, and resilient supply chains for Ontario and beyond.

The expansion, featuring two new storage silos and a third flour mill, increases the site's capacity to handle essential feed ingredients such as wheat, soymeal, and distillers dried grains. It also expands flour production to meet rising demand from Ontario's baking and food manufacturing sectors. With construction now complete, the facility is well positioned to support long-term industry growth.

"This expansion reinforces the importance of building a resilient supply chain for Ontario farmers and food manufacturers," said Ian Hamilton, President & CEO of HOPA Ports. "The continued growth of companies like P&H demonstrates the value of collaboration and strategic investment in transportation and industrial infrastructure."

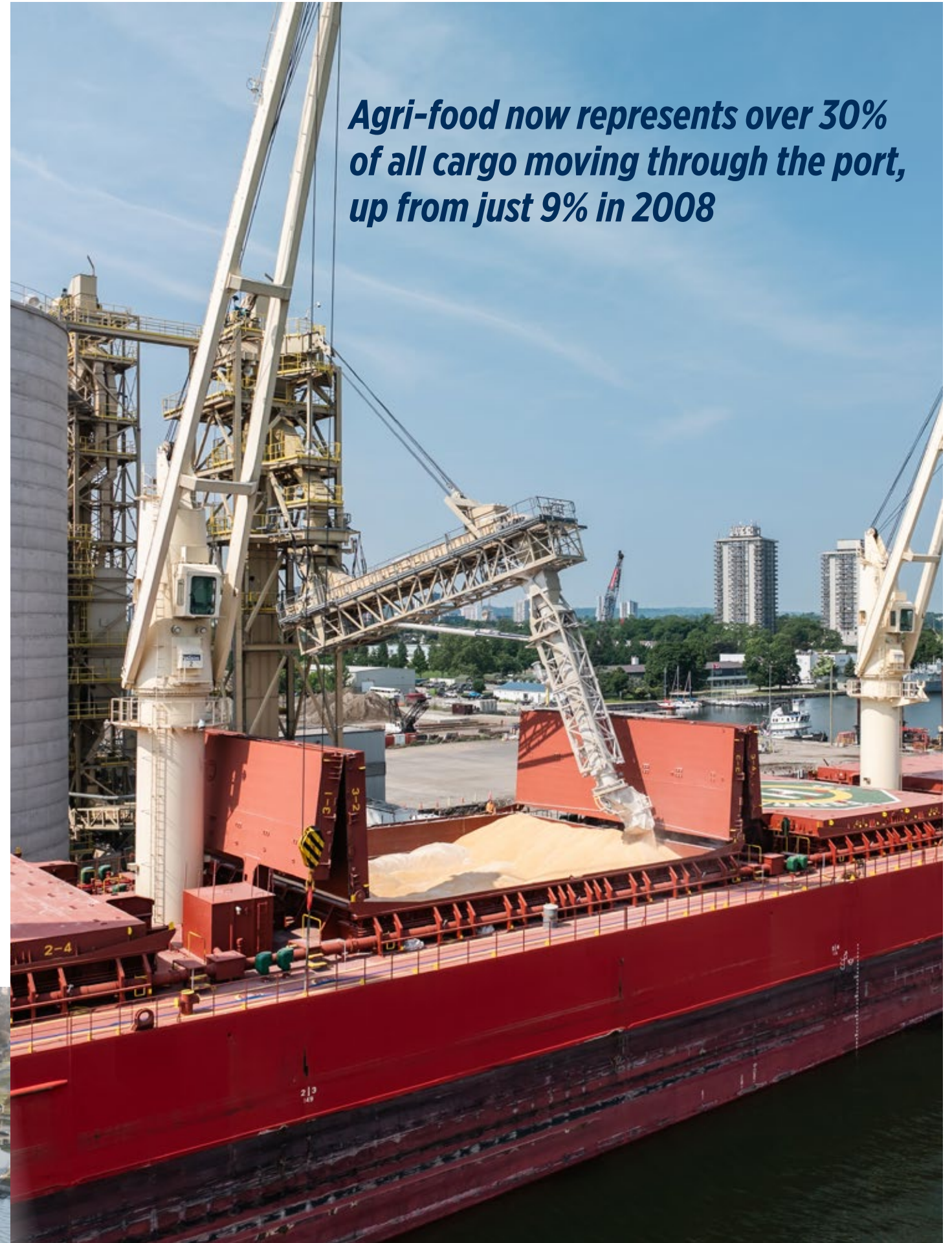
Parrish & Heimbecker has been part of the Port of Hamilton community for nearly two decades, beginning with a grain terminal in 2008. The opening of Ontario's first new flour mill in 75 years followed in 2017, with a second mill operational in 2020, doubling processing capacity. The addition of a third mill builds on this steady growth, further reinforcing Hamilton's role in Ontario's food supply chain.

"The expansion of our Hamilton operations reflects P&H's unwavering commitment to supporting Canada and Ontario's food security," said John Heimbecker, CEO of Parrish & Heimbecker, Limited. "This new mill and expanded storage capacity allow us to operate more efficiently while continuing to deliver high-quality ingredients for our customers and partners."

The expanded facility delivers direct economic benefits for the community, adding approximately 15 new full-time jobs and supporting hundreds more across agriculture, transportation, and food manufacturing supply chains. It also strengthens demand for Ontario-grown wheat, with P&H remaining the province's largest single user.

"HOPA's integrated port network is essential to driving economic growth and supporting key industries like agri-food," Hamilton added. "The city is home to more than 120 food ingredient companies. By investing alongside partners like P&H, we are helping businesses grow, creating jobs, and ensuring Hamilton remains a competitive and resilient trade gateway for the province."

Agri-food now represents over 30% of all cargo moving through the port, up from just 9% in 2008





“What began as a poster has become a core part of our safety culture,” said Vicki Gruber, Director of Safety & Security and Harbour Master at HOPA Ports.

TEN YEARS STRONG

BUILDING A SAFER PORT NETWORK TOGETHER

In 2025, HOPA’s Harbour Master/Port Patrol marked a decade of strengthening safety and security through its “See Something, Say Something” initiative.

What often begins with a phone call; a port partner noticing an unfamiliar vehicle, a contractor spotting someone in a restricted area, or a visitor sensing something is off, now prompts immediate action. A call to the Harbour Master’s Office/Port Patrol team sets an investigation in motion, reinforcing a culture where awareness and reporting are part of everyday operations.



Launched to encourage a proactive approach to security, the initiative empowers employees, tenants, and stakeholders to speak up before issues escalate. Over time, reporting has become routine and situational awareness has increased across the port community. Each report is assessed and, when required, addressed in coordination with municipal, provincial, and federal law enforcement partners. For Gruber, the program’s success lies in the people who take time to make the call.

As the initiative enters its next decade, HOPA remains focused on maintaining this proactive approach to protecting the port network and those who work within it.

HARBOUR WEST MARINA

SUPPORTING DOWNTOWN HAMILTON’S WATERFRONT ECONOMY



Located on the shores of Hamilton Harbour, Harbour West Marina plays an important role in supporting a vibrant, active downtown waterfront. Just minutes from the city core, the marina connects visitors directly to the heart of the city, discovering local businesses, cultural attractions, and a growing tourism district.

Hamilton’s visitor economy continues to be a strong contributor to local prosperity. In 2024, visitors spent approximately \$914 million in Hamilton, supporting restaurants, shops, attractions, and jobs across the community.

“It’s a privilege to welcome everyone to our harbour and play a role in connecting guests with the vibrant offerings of downtown Hamilton,” remarked Rory McGuinness, Manager of Harbour West Marina. “Our boating community is both loyal and welcoming, and their spirit truly defines the unique character of this place. It’s the camaraderie and warmth that make Harbour West Marina so special for everyone who visits.”

HARBOUR WEST MARINA’S PLASTICS RECYCLING PROGRAM

HOPA PORTS AND PARTNERS ARE REDUCING PLASTIC WASTE



This spring, Harbour West Marina proudly introduced our Shrink Wrap Recycling Program, an initiative that anchors our commitment to sustainability as part of our Clean Marine Certification.

Each spring, the removal of plastic shrink wrap from winterized boats presents a significant challenge for marinas across the region. This year, our team collected and recycled shrink wrap from approximately 150 boats, diverting more than 6,600 LBS (approx. 3,000 KG) of plastic from Hamilton’s landfill. We are grateful for the partnership of port partner Alpha Paper in enabling this success.

Harbour West Marina achieved Diamond Status in the Clean Marine program, attaining an impressive compliance score of 93%. This milestone reflects our dedication to environmental excellence and leadership within our community.

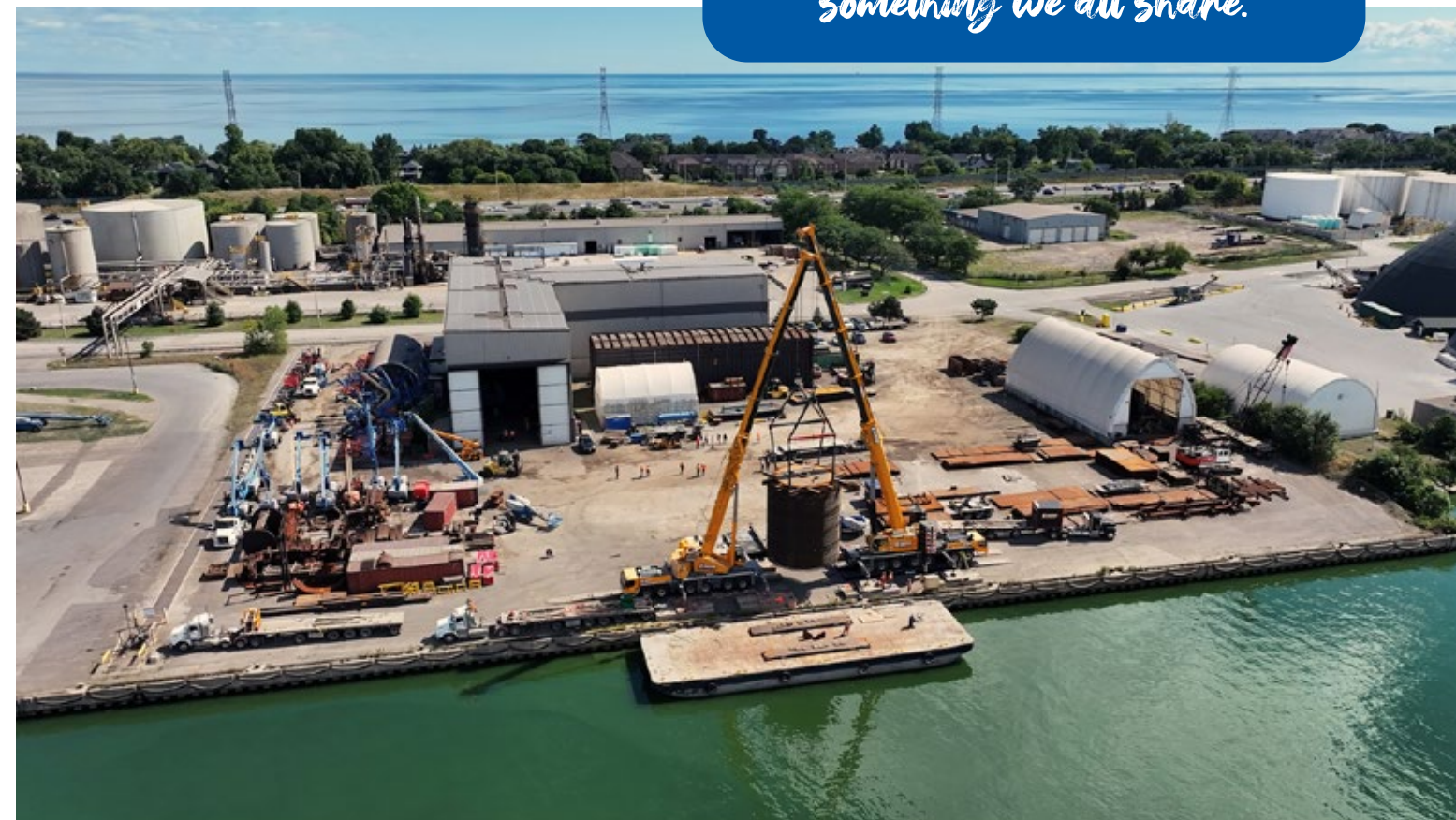
“We are proud to support projects like this that unite industry partners and the community for lasting environmental impact,” added McGuinness. “It is part of HOPA’s mission to be good stewards of the land, water and air. This project allows us to divert a significant amount of plastic that would otherwise go to landfill. We are pleased with the results of the first year for this program and look forward to continuing this good work next season.”

A WORKING WATERFRONT WE'RE PROUD OF

Ports are industrial spaces, but for our communities, they're also places of pride.

From the working waterfronts of Hamilton, Oshawa, and Niagara, the port connects our communities to each other and to the world. It's where history, industry, and everyday life come together, and where a strong sense of Port City Pride continues to grow.

Across our expanding port network, about 180 businesses call our facilities home, forming a diverse and interconnected community of employers, innovators, and problem-solvers. These companies don't just move goods, they create opportunity, support local families, and help our region thrive. Together, they are part of an integrated Great Lakes port network that links our communities to global markets while keeping economic benefits close to home.



That impact is felt most directly through jobs. More than 2,400 people work on-site at HOPA Ports facilities across Ontario, in stable, well-paying fields such as logistics, manufacturing, and engineering. These are careers that support households and contribute to vibrant neighbourhoods. Each year, port workers invest more than \$260 million back into local economies through everyday spending at local shops, restaurants, and services.

As we look ahead, HOPA remains committed to growing responsibly, working collaboratively, and investing in infrastructure that supports both economic opportunity and community well-being. We're proud of our ports, proud of the people who power them, and proud to be part of communities that understand the value of a strong, active waterfront.

That's Port City Pride, and it's something we all share.

ENVIRONMENTAL SUSTAINABILITY AT HOPA PORTS

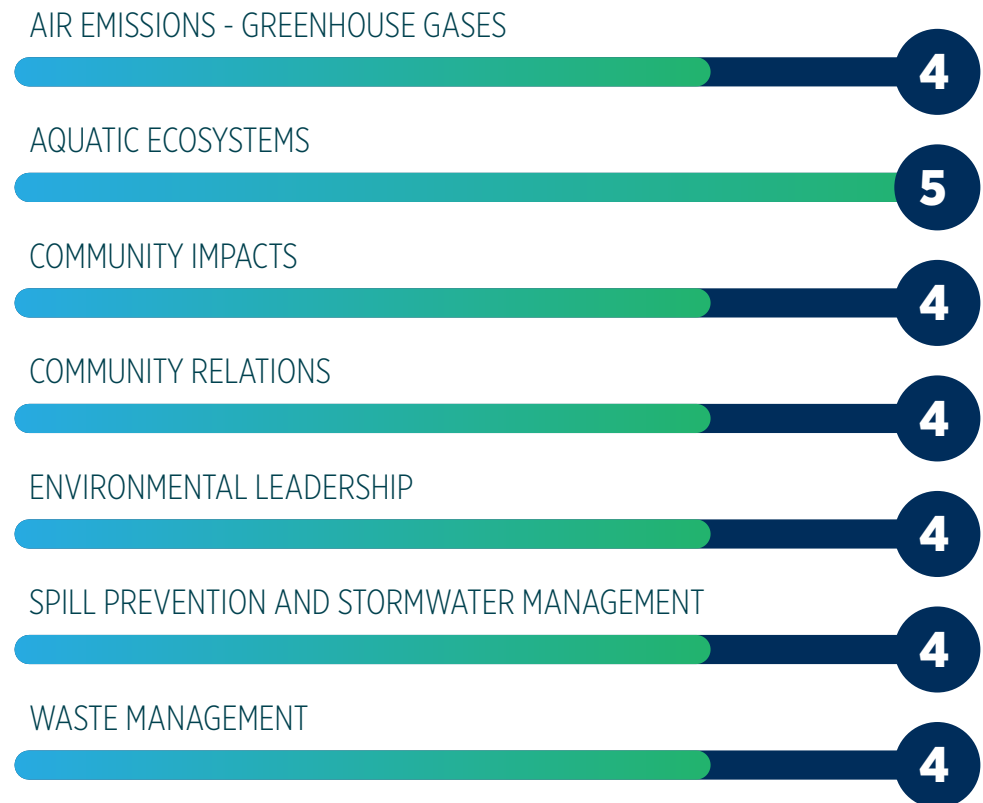
GREEN MARINE: OUR COMMITMENT TO SUSTAINABILITY

“What makes these projects meaningful is that they’re practical and scalable. Across our port network, we’re focused on finding innovative ways, big and small, to reduce environmental impacts and make steady, measurable progress year after year.”

-Sara Yonson, Environment Manager at HOPA Ports.

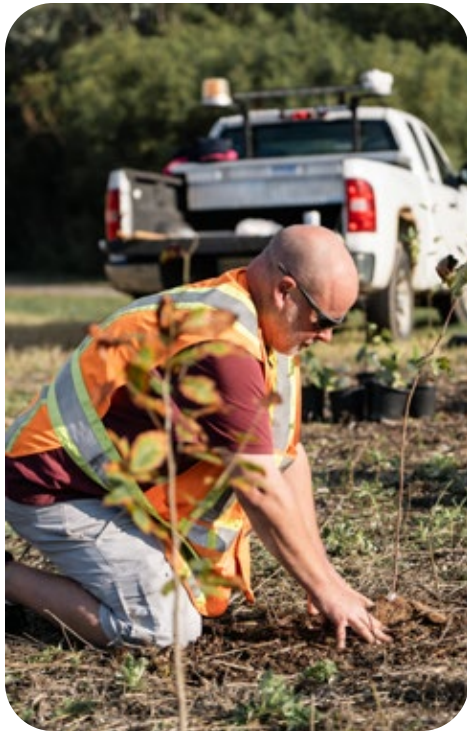
As a founding member of the Green Marine environmental certification program, HOPA Ports has spent more than 15 years taking measurable action to reduce environmental impacts across our port operations. Through independently verified standards and a commitment to continuous improvement, HOPA is helping build cleaner, more resilient ports that support healthy communities today and a sustainable future for generations to come.

GREEN MARINE RESULTS 2025



PORT PARTNERS WHO PARTICIPATE IN GREEN MARINE:

- | | | |
|-------------------|-------------------|------------------------|
| G3 Canada Limited | McKeil Marine | QSL Canada |
| Logistec | | Sollio Agriculture |
| McAsphalt | Ontario Shipyards | Sterling Fuels Limited |



GREEN INITIATIVES AT HOPA PORTS

We were proud to join the City of Hamilton and our valued partners for our annual tree planting event. Together, we planted 800 new trees at Windemere Basin.

“This annual initiative is part of our ongoing commitment to environmental stewardship and sustainability,” said Sara Yonson, Environment Manager at HOPA Ports. *“Hamilton’s waterfront is a shared space where industry, nature and community intersect. Tree planting is a simple but powerful way to strengthen this connection and support biodiversity in our region.”*



TEAM UP TO CLEAN UP

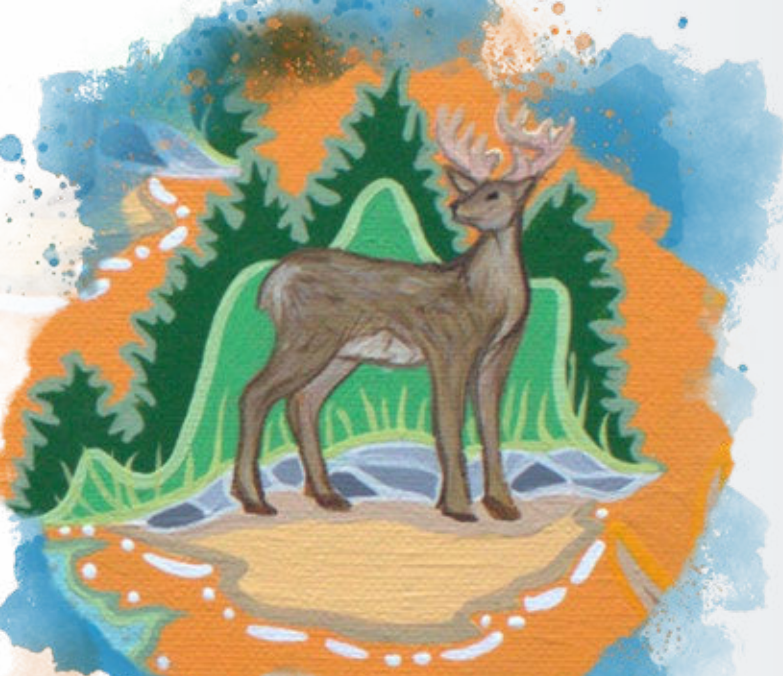
In 2025, HOPA joined several of its partners in Hamilton and Oshawa for our annual Team Up to Clean Up. Together, we are striving to keep our port lands, communities, and shorelines clean for everyone to enjoy!



“Whether in Hamilton or Oshawa, our employees and our partners show up every spring with enthusiasm and pride for Team Up to Clean Up. In just a few hours, their dedication makes a visible difference, helping create cleaner, more welcoming waterfronts for everyone who lives, works, and spends time here.”

-Kelly Noseworthy,
Communications Advisor,
HOPA Ports.





ENVIRONMENTAL INNOVATION

Sustainability at HOPA Ports is a shared effort, built through strong partnerships across our port communities. Each year, HOPA invests \$250,000 through its Environmental Fund to support tenant-led projects that prioritize cleaner, more responsible operations.

PARKLAND

Parkland is exploring ways to reduce emissions by utilizing emissions equipment to determine which technologies can have the biggest impact.

ONTARIO SHIPYARDS

Ontario Shipyards purchased four portable electric pressure washers to replace gas powered equipment. The result is a reduction of 10-15 tonnes CO2 per year.

LOGISTEC HAMILTON

Logistec terminal will install an 18kW solar panel array on the roof of their Hamilton office building. The result is a reduction of 0.6-0.9 tonnes of CO2 per year.

SOLETANCHE BACHY CANADA (SBC)

SBC purchased an electric man lift to help reduce emissions and noise while supporting more sustainable daily operations. The new lift replaced an existing diesel lift to create a reduction of 2.5 tonnes of CO2 per year.



ENVIRONMENTAL LEADERSHIP

Strong environmental leadership is fundamental to HOPA Ports' mission. Through thoughtful planning and responsible practices, we work to protect air, land, water, wildlife, and cultural heritage, while respecting Indigenous rights and archaeological features, demonstrating every day what it means to lead by example on the waterfront.

HOPA continued to reduce its greenhouse gas emissions (GHG's) over the long term, despite a year-over-year increase in 2025 compared to 2024 that was largely driven by external factors. The increase reflects a colder-than-average year, with higher Heating Degree Days (HDD) that resulted in greater natural gas consumption to meet heating demands. Importantly, the overall multi-year trend remains a decline in total emissions, demonstrating the impact of ongoing efficiency and decarbonization efforts.

In 2025, HOPA further advanced fleet electrification, expanding its EV fleet to eight vehicles that collectively travelled 75,653 kilometres. This transition avoided approximately 15.6 tonnes of CO₂e in emissions, calculated using a standard emissions factor of 0.206 kg CO₂e per kilometre. The emissions avoided through fleet electrification alone are equivalent to the carbon-sequestering impact of planting approximately 700 trees and letting them grow for one year..

HUMAN-POWERED TRANSPORTATION

HOPA encourages active transportation, powered by people, by offering staff secure indoor bike parking.

ENERGY EV CHARGERS

HOPA offers 24 EV charging stations across its port lands in Hamilton and Oshawa. In 2025, our charging stations saved more than 93,000 kilograms of GHG's which is equivalent to the annual energy use of approximately 11 homes.

LNG VESSELS

In 2025, HOPA supported the fueling of 13 vessels using liquefied natural gas (LNG), a cleaner burning fuel than traditional marine fuels, helping reduce air emissions and support a greener shipping industry on the Great Lakes.

PARTNERS IN ENVIRONMENTAL STEWARDSHIP

HOPA Continues to work with the following organizations as partners in stewardship of the land, air and water:

- » Bay Area Restoration Council (BARC)
- » Central Lake Ontario Conservation Authority (CLOCA)
- » Friends of the Second March
- » Hamilton Harbour Remedial Action Plan (HHRAP)
- » Randle Reef Sediment Remediation Project
- » Royal Botanical Gardens (RBG)
- » Seabin Project
- » The Atmospheric Fund



HOPA PORTS IN THE MEDIA

HOPA works with its media partners to highlight port activities for our customers, stakeholders, and communities.

TOP EARNED MEDIA BY REACH IN 2025

Article: Trade corridor partnership connecting northern and southern Ontario announced

8.67 Million total reach

31 similar published articles

Top publications by reach: BNN Bloomberg, City News, CP24, Global News, The Hamilton Spectator, Toronto Star



TOP FACEBOOK POST

HOPA was delighted to welcome the MV Kamenitza, the first international vessel to arrive at the Port of Hamilton. This occasion was extra special as the vessel made its maiden voyage, loading Ontario corn at Richardson International Grain Terminal for delivery to the UK.

6,535 Reach

43 Reactions

21 Shares

1,108 Clicks



TOP INSTAGRAM POST

Building Ontario's Future, One Tunnel at a Time

HOPA was proud to support a key milestone in Ontario transit with the arrival of two tunnel boring machines at the Port of Oshawa.

818 Reactions

20 Comments



TOP LINKEDIN POST

Just Announced: The City of Sault Ste. Marie and HOPA are partnering to develop a new trade corridor connecting Northern and Southern Ontario.

249 Reactions

8,609 Impressions

341 Clicks

23 Shares



EARNED MEDIA

695 Earned Media

94% Overall Sentiment Score

1.6 Billion Potential News Reach

TOP PUBLICATIONS

CHCH News

CP2

Durham Post

Global News

InSauga

The Hamilton Spectator

The Toronto Star

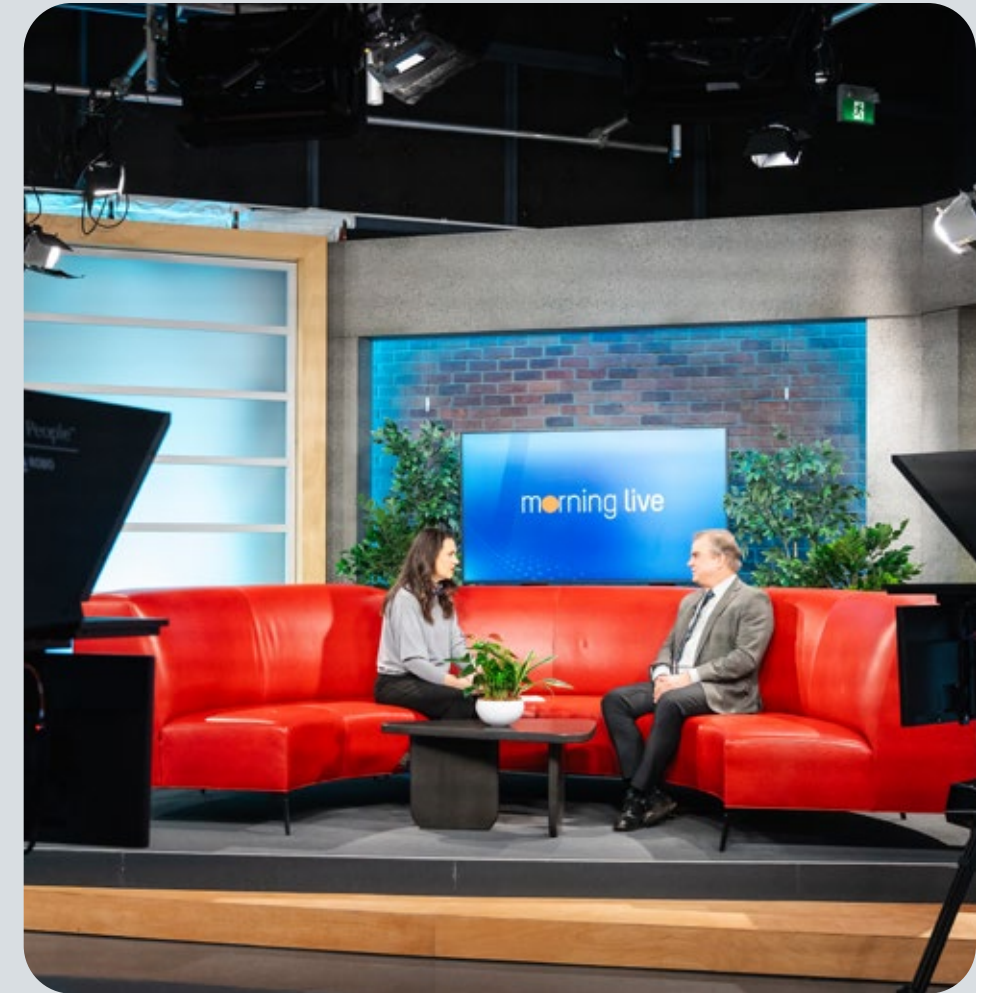
SOCIAL MEDIA

373 Posts

329,132 Impressions

23,716 Engagements

17,375 Followers - 12% increase from 2024



HOPA PORTS RECOGNIZED FOR LEADERSHIP AND COMMUNITY IMPACT

HOPA Ports was honoured by the Canadian Public Relations Society (CPRS) Hamilton Chapter with two Pinnacle Awards, which recognize outstanding achievement and professionalism in the public relations field. These awards celebrate strategic, ethical, and effective communications that deliver measurable impact.



CPRS Hamilton – Pinnacle Awards for Strategic Communications

HOPA received the Gold Pinnacle Award for Media Relations (Under \$50,000) and the Silver Pinnacle Award for Multimedia, recognizing the organization’s ability to connect meaningfully with the public through clear storytelling, innovative outreach, and strong media partnerships. The awards highlight HOPA’s efforts to make port operations more accessible and understandable to the communities that live and work alongside them.

“Receiving these prestigious awards from CPRS Hamilton is an honour and represents HOPA’s commitment to building port city pride while ensuring economic sustainability and supply chain resilience,” said Kelly Noseworthy, Communications Advisor at HOPA. “The special broadcast, in partnership with CHCH Morning Live, was an incredible opportunity to open the gates to the community and to share the work we are doing in collaboration with our port partners and stakeholders.”

The Pinnacle Awards are presented annually and recognize excellence across communications disciplines, celebrating professionals and organizations that demonstrate leadership, creativity, and measurable results. HOPA was honoured to be recognized alongside peers who are advancing public trust and engagement through effective communication.



Greater Niagara Chamber of Commerce – Innovative Leader Award

HOPA Ports’ leadership was also recognized through the Niagara Business Achievement Awards, hosted annually by the Greater Niagara Chamber of Commerce (GNCC).

HOPA’s President and CEO, Ian Hamilton, received the Innovative Leader Award, which recognizes leaders who embrace complexity, drive innovation, and contribute meaningfully to regional growth and resilience.

CN EcoConnexions Partnership Program

As a Silver partner in CN’s EcoConnexions Partnership Program, HOPA is proud to work alongside CN in advancing sustainability across the transportation supply chain.



HOPA PORTS RECOGNIZED AS A TOP EMPLOYER FOR FIFTH CONSECUTIVE YEAR

For the fifth consecutive year, HOPA Ports was named one of Hamilton-Niagara’s Top Employers in 2025, an achievement that underscores the organization’s ongoing dedication to creating a workplace where employees feel supported, respected, and deeply connected to the communities they serve.

The annual Top Employers competition, organized by the editors of Canada’s Top 100 Employers, evaluates organizations across a range of criteria, including workplace culture, employee benefits, professional development, and community involvement. HOPA Ports was recognized for its continued focus on building an inclusive, forward-thinking workplace, one that adapts to change while staying rooted in shared values.

“We’re incredibly proud to receive this recognition for the fifth year in a row,” said Larissa Fenn, Vice President of Corporate Affairs at HOPA Ports.

“More than anything, this honour reflects the professionalism, collaboration, and dedication of our employees. Their commitment to excellence is what makes HOPA a great place to work and a trusted partner in the communities we serve.”

According to Canada’s Top 100 Employers, leading organizations are those that continue to support employees while strengthening connections within and across communities, recognizing that strong workplaces and strong communities go hand in hand.

Operating across Hamilton, Oshawa, and Niagara, HOPA Ports manages a diverse network of marine and multimodal assets that support trade, jobs, and regional economic growth. Alongside its operational responsibilities, HOPA places strong emphasis on sustainability, employee well-being, and community engagement, supporting local initiatives and contributing to long-term prosperity across its port cities.

BUILDING PORT CITY PRIDE IN OUR COMMUNITIES

In 2025, HOPA Ports brought people together, employees and port partners alike, to connect, collaborate, and celebrate the shared pride we have in our port cities.

BRIGS TALL SHIP STAFF SAIL

Every fall, we head out on the Brigs Tall Ship for an evening sail; it's something we look forward to every year. The sail helps us raise awareness and funds so students can spend time on Hamilton's waterfront and join learn-to-sail programs.



Photo: Denis Cahill

CELEBRITY ICE CUP IN SUPPORT OF HOTEL DIEU SHAVER FOUNDATION

We were thrilled to participate in Hotel Dieu Shaver Foundation's 9th annual Celebrity Ice Cup! Our team proudly raised over \$18,000, contributing to the event's impressive total of nearly \$290,000, surpassing the initial goal. All funds support the purchase of updated medical equipment and upgrades to patient care areas at Hotel Dieu Shaver Health and Rehabilitation Centre. A heartfelt thank you to everyone who donated and cheered us on!



HOPA CHARITY GOLF TOURNAMENT

Each year, HOPA hosts its annual Charity Golf Tournament. 2025 marked the 20th annual event, raising \$50,000 to support five local charities and their programs:

- Brights Youth Sail Training: Building confidence and teamwork through life at sea
- Friends of Second Marsh: Protecting and restoring natural habitats in Oshawa
- Liberty for Youth: Empowering youth through mentorship and leadership
- Mississaugas of the Credit First Nation: Advancing cultural preservation and community well-being
- Mission to Seafarers Southern Ontario: Supporting the well-being of crew members



LIBERTY FOR YOUTH 3RD ANNUAL SKILLED TRADES STAIR CLIMB

For the last three years, HOPA has dedicated staff time and participated in Liberty for Youth's annual skilled trades roundtable and stair climb. 21 industry professionals mentored 31 youth while climbing 20,000+ steps, sharing insights, career paths, and connections.

We were proud to be part of this inspiring event!



STRENGTHENING COMMUNITIES THROUGH GENEROSITY

Through donations and sponsorships, HOPA Ports supports local organizations and community initiatives that strengthen education, environmental stewardship, and neighbourhood well-being across the port cities we serve.



CASH DONATIONS
\$51,676

DONATIONS IN-KIND
\$1.12 MILLION

SPONSORSHIPS
\$56,642

- | | | | |
|---------------------------------------|--|---|--|
| AROMATH BEEKEEPING OSHAWA | GREATER HAMILTON FOOD SHARE | LAKEVIEW ANIMAL HOSPITAL | PATHSTONE FOUNDATION |
| BEACH CANAL LIGHTHOUSE GROUP HAMILTON | HAMILTON CHILDREN'S WATER FESTIVAL HAMILTON | LIBERTY FOR YOUTH | SOCIAL PLANNING & RESEARCH COUNCIL OF HAMILTON |
| BRIGS YOUTH SAIL TRAINING | HAMILTON HEALTH SCIENCES | MISSION TO SEAFARERS SOUTHERN ONTARIO | ST. JOES HEALTHCARE FOUNDATION |
| BROCK UNIVERSITY NIAGARA | HIGHLANDERS HAMILTON GAMES | MISSISSAUGAS OF THE CREDIT FIRST NATION | ROYAL BOTANICAL GARDENS |
| CALEDONIA MINOR BASEBALL ASSOCIATION | HOTEL DIEU SHAVER FOUNDATION | NIAGARA CHILDREN'S WATER FESTIVAL | WELCOME INN COMMUNITY CENTRE |
| CANADIAN MENTAL HEALTH ASSOCIATION | ILA HAMILTON INTERNATIONAL DEVELOPMENT & RELIEF FOUNDATION | NIAGARA DISTRICT SCHOOL BOARD | WEST LINCOLN COMMUNITY CARE |
| CITY KIDZ HAMILTON | | NIAGARA HEALTH FOUNDATION | WISTA CANADA |
| FOOD4KIDS | | OUTSTANDING YOUNG FARMERS OF ONTARIO | |

WELCOMING NEW FACES TO THE HOPA TEAM

Our organization continues to grow, and with that growth comes new energy, ideas, and perspectives. In 2025, we were pleased to welcome several new team members to HOPA Ports, strengthening our collective commitment to collaboration, excellence, and the communities we serve.

- **Gurwinder Sidhu**, Corporate Affairs
- **Ian Coleman**, Harbour Master's Office - Port Patrol
- **Kayin Kelly**, Commercial
- **Mantra Trivedi**, Environment
- **Michael Stojkic**, Finance
- **Raymond Ahn**, Engineering
- **TJ Selkirk**, Maintenance
- **William (Bill) Poole**, Harbour Master's Office - Port Patrol Health and Safety



BUILDING THE FUTURE OF ONTARIO'S PORT CITIES

Building on our leadership as an integrated port network, HOPA Ports is focused on advancing a strategic Great Lakes Port Network that strengthens Canada's supply chains and delivers lasting benefits to the port cities we serve. By improving port-to-port connectivity, modernizing marine, rail, and inland infrastructure, and working closely with partners across the system, we are helping Ontario businesses grow while positioning Canada to be its own best customer.

This vision is rooted in strong, connected port cities; places where trade supports good jobs, waterfronts remain active and productive, and local communities share pride in their role within a national and global economy. Through continued investment, innovation, and collaboration, HOPA is building a port network that is resilient, efficient, and ready to meet the needs of a changing economy.

Looking ahead, our focus remains on strengthening domestic supply chains, supporting strategic industries, and unlocking new opportunities across the Great Lakes. From agri-food to containerized cargo, and from inland hubs to marine corridors, HOPA's work is about creating long-term value for businesses, communities, and the country.

As we move into 2026, our plans are ambitious and purposeful, guided by a commitment to sustainable growth, strong partnerships, and shared prosperity across our port cities.



We're so grateful to share our journey with you!



Connect with us!

HOPAPORTS.CA

Cathie Jamieson
2026